African Unions :strategies and problems

The pot atial for the organisation of african workers is probably better now than it haw ever been in South Africa. There are three main reasons for this.

The first andmost important reason is rhelated to the rapid growth of the

The first andmost important reason is rhelated to the rapid growth of the economy. There were approximatley 1 million africa wa ge workers outside sgriculture in 1960. Today theyre are more than 2 million.

hey are also doing differnt kinds of jobs. Many africans are doing semi-skilled operative jobs, and some are befinning to move into artisan jobs. For example, in one textile factory in Durban only 11 of the weekly -paid african workers are in the unskilled category.

All the rest req ire some detree of tr ining and exp rinc in order to reach full productivity. Because there s kill is industry-specific they are likely to be more interested ingaining improvements by combining eithin the industry, then by shopping arounfd from industry to industry in order to find the best wage. On the other hand, mployers are more dependent on them, since dismissing a large number of workers at one time would affect production for some months.

The second reason is related to the internal political position.

There is a significant increase inpressure from within the dominat group for reforms of various sorts. Whites arge beginning at last to appreciate their vulnerability. This awareness is very much influenced by the political activity of those black leaders who have best been able to use the instruments of separate development to attack separate development: particularly leaders like buthelezi and Leon. These people have a legitimacy in the eyesof both blac and white which has probably never been achieved before. It is impossible for whites to write tham off as unrepresentative agitiators, and v very difficult for the government to act against them.

The third reason is increasing/South Africa. The coming to power of Frlimo in Mocambique is crucial here. But the pressure is also important specifically in relating to labour, particularly through instructions from UK and US governments that their firms in SA should deal directly with africanunions. Of course, we yiew of these firms have as yet done so, but pressure on them is likely to increase.

believe

this course. But many will not . We suspect that the growth of "black consciousness" among the black middle classes indicates a growing awareness of the extent towhich they have x up till now been used as functionaries to keep the system of exploitation running. They are beginning to relaise that the "western culture" to which they have been given access is nothing but a set of tools for domination. But the "black consciousness" people do not as yet seem to have got beyong a simple rejection. And they do not seem to have made a clear analysis of the relation between conquest, discrimination and exploitation. This is why why welcome their opportunity to focus upon the problems of the workers. We believe that it is only by a calefull consideration of the relation between the interests of the exploited workers and the interests of the exploited workers and the interests of the expix discriminated against functionaries that the nature of a black remaissance can emerge.

The mainp oblemfacing the workes then, is the problem of exploitation.

This exploitatin is based on twopronciples:

- 1) The continued underdevelopment of the "reserves" (whether insid South Africa or outside), which ensures a continuous supply of workers to the industrial areas;
- 2) The fact that africanworkers do not have institutions through which they can combine and use the power of their numbers tonegotiate for a fair share of the product.

This means that the workers have anint erest in policies and strategies which:

- 1) Ensure rapid development of the rural areas throughout southern africa, with an increase in the employement capachty of the rural areas;
- 2) The Help in the growth of worker organisations through which workers can begin to assert some control over their labour.

In this papeer we shall deal only with this second aspect. The rapid development of the South African economy are bringing about changes in the oleof the african work force. African workers have always been predominant in the farming sector. But, for a numbe of different reasons, it is usually very different for farm workers to organise. African workers have also always been predominant on the mines, but, because the compound system and the migrant labour system as practised on the mines make possible a very tight control over workers. It has been equally difficult for black mine orkers to organise. Hower

However, what is happening now is that the industrial sector of the economy is the fastest grwoing, and over the past 15 years african workers have also achieved predominanace here. Firstly, the percentage of white workers in industry has continuously declined. Less than 25% are now white.

Secondly black workers are moving into semi-skilled operative jobs. Inthese jobs there skill is more important to the there exists production of the factory. The result is that the have more power. Employers can dismiss a treed unskilled labourers and replace them with out any loss of projection.

But it is not so easy to replace a workforce of xelitles x experie ced machine operatives

6

The Durban strikes, and increasinf worker militancy throughout South Africa, are made possible by this change. Unless there is a very serous recession in the rest to inthe world the South African economy ill continue the grow, and with it will grow the potential power of the black workers. But this power will remains the potential unless ift can find organisational form. This is where trade unions come in.

Trade unions will not grow of their own accord. There are three main obstacles in the way of trade unions.

Thefirst obstacle is the state. It is legal/to form trade unions, but nevertheless the government does not like them. There is no legislation which protects workers organisations adequately against employers. Most african trade union suffer a lot from security branch harassment, and a number of trade unionists have been banned. However, the state is also subject to a lot of esternal pressure to recognise, or at least not to ban, trade unions. Also, at least some people seem to be beginning to realise that trade unions must come.

The second obstacle is the employers. The employers have long benefitted from high profit rates and from total control over their black workers.

Very fer employers are willing to recognise unions unless they are forced to do so by the obganised power of the workers. Meanwhile they use every trick they can. They victimise active workers, even when such workers are on legally recognised works committees. They cooperate with the department of labour and with the police in trying to harass unionists. And they spread lies to the workers about trade unions.

The third obstacle is bad leadership and bad strategy. The most obvious danger here is corruption, and many unions in South Africa and elsewere have suffered from corruption. But there are more insidious dangers. It is very easy for a trade union to become a complaints office, to whichworkers come with individual complaints. Then the office solves these complaints for the workers. In this way the union becomes something separate from the workers themselves. Even if the workers pay subscriptions, they remain essentially unorganised. As such, they can never exercise any collective power.

A real trade union is so ething different. It must be based on the organisation of the workers within each factor. The workers, through their organisation, must be able to deal withmost of their own problems. The union organisers should act only as expert advisers in very difficult situations.

The factory organisation is the most important unit of the trade union. It is only on the basis of a strong factory organisation that it is possible to build up a union which can negotiate for all the workers in an industry. The shop steward organisation within each factory has three functions:

- 1) to deal in concrete terms withthe problems of that factory;
- 2) tokeep the rank and file members in close contact ith the union, to keep them informed, to collect subscriptions, and to mobilise them hen necessary.
- 3) to act as a training centre and as a recruiting ground for potential union leadership. Through strong factory organisation the union can produce its own leaders, instead of being dependent on outsiders.

The main organisational principle is that the worke's organisation should be able to combine short term benefits with an awareness of long term goals. One of the difficulties with matny organisations in South Africa is that the often tal about excellent long term goals like freedom and justice, but a e not able to work out tactions which will help to solve people's immediate p oblems.

For the trade union, the long term goal isnot just higher wages. In fact higher wages is always only a secondary goal. The main goal is human dignity. We said earlier that exploitatin is a situation in which the workes have no control over the way nawhich their own bodies are used. Exploitation is above all a denial of human dignity, a way of turning a person into a mers means to somebody else's satisfaction. The aim of trade unionism is to change the workers from being part of the machinery into being full participants, in the production and distribution of goods. The aimis to help workers to participate in deciding how work should be done and to participate in deciding how the product should be distributed. That is, higher wages are merely a bye-product of human dignity.

The trade union is itslef a beginning of the affirmation of human dignity. Throg gh the trade union the workers canimmediately begin to assert some

The third set of issues concerns politics.

- 7) To what extent should emerging african unions concern themselves with politics ?
  - 8) To what extent should they be willing to cooperate with thee institutions of separate development?

The parallel unions are non-political, and Tucsa itself is strongly opposed to homeland governments having any role.

BAWU appears to be explicitly political, but do s not accept any collaboration with sparate development institutions.

The UTP unions seem to be against any political involvement, but the Tuacc unions are in favour of at least cooperatin with KwaZulu

control over their own lives. They can do this both through their power within their own workers organisation, and through the power than ehich they can exert through that organisation is within the factory. A democratic trade union organisation is initself and sertion of humandignity, and at the same time it can offer immediate short-term benefits of a material kind.

It is for this reasonthatwo elieve that the development of trade union organisation is central to any "black renaissance" in South Africa.

Most black South Africans are workers. They a perience the problems of oppression most acutely at their work place, and it is therethat they must begin to fight back. This means that the struggle of the workers through their trive unions must be the mexical pivot of any attempt to reassert the right of black people to full humanity.

It is important for other blacks to realise this, and to accept the struggle for freedom and dignity can only be won if it takes into account

class if in chionaries to goit alone, to concentrate only on the problem of discrimination, or to decide to speak for the workers, is doome to faiture. What is needed is a strategy high combines the particular interests of the peasnatry, the workers, and the functionaries. The first step in the construction of such a strategy is the recognition that these groups ohave istist special interests.

where that is possible.

The debate is slightly confused by the use of the word "political".

By saying that unions should began or should not become involved in politics one might be affining or ornying one of two different things:

- 1) Should the unions press for certain changes an the law; that is, should they act, inter alia, as a political pressure group? Certainly both the functioning of the unions and the lives of thee works era are affected by the laws, so it would seem relevant for them to act as a pressur group in their way. Certainly all the registers unions in both frica that are of any consequence do this in some way or other.
- 2) Should the unions put forward or support a whole programme of government; that is, should they become or take part in or support a political party? This is a much more complicated question. There are also two quite distinc questions: the question of principle as to whether this should ever to the role of a trade union; and the question of tactics, as to whether t is would be a possible or useful thing to do in South Africa today.

EANU would answer yes to both questions. The response of the TUACC unions would be more complex. Certainly the sould be an acceptance that at present a South African working class party is not a xsensible possibility. On the other hand there would be a feeling that it is desirable to have homeland governments which are sensitive to the needs of the workers, and willing to push for legislative changes favourable to the workers. There is probably also analyses ness that the working class has a specific set of interests which needs also to find political expression., in principle at lleast. However at present this is neither possible nor desirable.

The nee d at pre nt issimply tobuild strong trade union with a broadly based leadership. It is important to stress that this is also, in a broad sense, a political act. Politics is about power, and so is trade unionism. The existence of strong trade unions is afric an workers

It decreases the capacity of the oligarchy to control the distribution of wealth in the way on which they think fit. It introduces another factor which the holders of political power have to consider in all their actions. It south africe remains a stable society in four.

In any event a strong trade union movement represents the best hope for a change towards amore just society. In the eventof a progressive deterioration of the present structure as a result of guerilla incursions, the existence of a strong africanorganisation with well-trained p working class personnel simil be a crucial factor in preventing long and bloody war involving possible mutual genocide.

From any pe spective it is important to buld up strong black organisation within South Africa. This means accepting certainix realities of the South African situation. Among those realities is a number of institutions which can be used invarious ways. It is important to under stand that South Africa is a complex and csociety moved by many strange currents and cross- currents. It is not simply a case of a group of united and dete mined peole wielding imm harsh (and omnipotent) control over the rest. It is much more complicated than that, and real action has to be rooted in an understanding of the present complexities, not iny the reference to the more obvious and unpleasant simplicities. One of those complexities is the set of separate me elopment institutions. This is why the Tuacc unions, while being in no sense supporters of separate development, any more than is But elezi, have estimated that there are strong advantages, in the form both of legitimacy andprotection, to be gained from association with Kwazulu. Use of such institutions cannot be ruled out on Principle, and this applies also to the Works Committee system. It must be based on an analysis of tthe rang of possibilities available at iny/time and place. If yo can kill institutions by not using them, thats fine. But if they will continue to exist anyx even if unused, then a more sophistical treatment is called for.

7670 66819 princed, Edass Factory at Budenhein - Glasshutte Budenhein und menticely 4lus - corlai - 99% Unte collar - 65% here maners 500 - 1 tutes 140 1900slana 20 1 sicels 2 imposteble members of Betrieberat Mali but if norther of the amenders Snancon are free to be at the behildrent effice (byt amountation) then a other members of the but are asked to stand in wo affective to their from management. Monthly reget of all accidents in pourt, assenteers in 5 Ederness Problems facing bloat - noise, environmental pollet du vie of sottler), housing for freig- volcers Chlis involves political/ involvement will minimpelle rapid hunares of foreign warrens, arestrine augucherad - to members of plants , man diff plants , pressures of for do-determination. How access to gunancial data of total contany of to company andital Co-determ mulsestum g of hebriebrat a mangement no som one con be fired worden produme gust quiel at branchedge & agreement of Grat. chairma of brook - offered to idea of there Heuns -

somposition of worth fire: No. of workers: 2,400, of luch 700 are women. migrant workers: daliens, queks a spounds amposition of Bermelisrat 19 members 4 quel trois votas on betrales rat. tol each nathanality, there is a representative on the all member of I.G. metall. Vertrauers leute: to deated but only 45 are actively involved Eade. union having & Mente: 3 months per year. Regular meetings between between bloom to vicente. according to the Fort mut so strongs bearing: 4 mans meetings between broat & workers per year. Manyoner attend the neetings. In addition the betweenot have started here additional meeting of each materiality in order that their work problems can be assumed easily in their home conquezer although by la , there is no recensity by management to pay the states meetings, have at sunde the retries not have got their agreement to pay not better the pay not be the states and the sunder the pay not be the states and the sunder the pay not be the states and the sunder the pay not be the states and the sunder the pay not be the states and the sunder the pay of the sund grade to deduct the met p- to go Le wages of the free man. are language schools nu by sugners of esermany. problems such Horing volues.

2. Defently in getting then with trade union. Touch not to want to Tucame imported. Trade union problems: 1. oney 40% of warens at divide members of the tend to bee. 2. both fromer + frage warkers apathetic to union organization. The germe women seen to that that of their hundrands are already members of the wade was, there is no need for them to recome members as well. How to instil a vatering class conserves + infertance of trade union organization into where waters has are not already menters of the union? verkanerseente. 4. Weakness 4 at solving the posseurs: ave ple of tou. & verbacealente h porplets 2. tramie vonegan schrebsont lente Task! negotiation well management about! lugher pary, were conditions & humanization of varie. Betweens rat. Consultation of behiebsnet it myingement me umployment of me workers. I the blood have planered no seal pones of veto inter exployment except for exceptional. ; masons. It is here more and anothere consultative basis wither than are towner of the blood over maraginal dicisions. when we was the sole here to decide which had to decide which had to decide which here to decide which had to decide which here to deci 300 med mut then but, also more yesant is the

act that wakers he are all-vounders are more projetable to she management. But wal their is a psychological problem to the new warkers: being her in their stration they do not have the companies to more of four one job to another. women expensely tend not to want to become all-rounders. They prefer the stablity of one set wage scale centred round candition of who also at duride there at to one nord shift + In principle diese is no distriction male . Jemale wages. No legal male formale job remedian. But while the women are by + large and sufflementary were earners to are not wally interested in great p for English wages with the mer however, the since they are by t large, the bread-earners in their farmers, there is always the freyt & lugher wages. my de american manigation of work. managers of former well the wellers. System hetree The this the betweent is the plant managerial show the james Have got & the where, in addition to the legal breaks, ho additional breaks which are paid the of the gim. Blat do not that that their should be atent to morease enigher modurehouter through the introduction of more referralized mechines.

(or is the formation with new technological succession etc.) For foreign waters to so there are night-training schools me by date, hander of connecce of trade unions

# REPORT ON EAST ASIATICS

We interviewed two groups. The first consists of Quality Products, Natal Oil & Soap Products, Natal Oil Products and Dana Foods which are centrally controlled and have one personnel manager between them. The second group consists of Interflex and Rubber Engineering and is no longer connected with East Asiatic.

We drew up questionnaires which were handed to workers by an African interviewer who also gathered information by talking to the workers (payslips proved very difficult to obtain). We also interviewed the personnel manager of the group.

Here are the results of our investigations:

# QUALITY PRODUCTS

(287 African, Indian & Coloured workers of whom 35 Africans were interviewed. 10/11/73).

	e Breakdown		Wage	No.of Workers
Α.	0-1 years service	Labourers F	R16,00 - R17,99 18,00 - 19,99	3 4
		First Aider	R24,05	1
В.	Over 1 Year	Labourers	R14,00 16,00 - 17,99 18,00 - 19,99 21,00 22,00 - 23,99	1 2 11 1 2
		Delivery men	14,50 15,00 - 19,99	1 2
		Lift Driver	23,50	1
		Drivers	24,00 26,00 33,45	1 1 1

9 of the 33 workers had their grades mentioned:

Grade	No. of workers	Wages	
1	1	R24,05	
2	2	23,75, 23,50	
3	1	24,00	
4	1	18,40	
5	4	14,00, 16,60,	17,50

There is an attendance bonus of R2 per week and 2 hours latitude per week is allowed. Most workers have had wage increases of between R2 and R6 since last year. One worker's wage was raised from R11,88 to R17,75 and another's from R11,50 to R14,50. (The first worker had beennew in the firm).

The average increase was R4,10 and most increases occurred in January 197.

Hours Everyone works 46 hours a week except drivers, deliverymen, etc.

# Answers to questions:

	YES	NO	
Is overtime compulsory?	6	23	(6 said sometimes)
Are you happy your job will last?	6	13	(16 didn't know)
Are trade unions a goodidea?	13	2	(8 know nothing about them)
Does your firm provide a pension or other fund?	5	24	(3 didn't know)
What complaints do you have about the firm?		THE RESERVE THE PARTY OF THE PA	es were too low and 6

Said they should be treated better.

The firm doesn't belo with housing transport or free meals

The firm doesn't help with housing, transport or free meals. There is an annual paid leave of 2 weeks
There seems to be a long service fund.

### THE WORKS COMMITTEE

The Works Committee has been in existence for 2 years. Most workers refer their complaints to the committee. Asked if it handles complaints successfully 14 workers said YES; 14 said NO; 4 didn't know and 3 said it tries hard. Most workers feel that management bullies the Works Committee.

The Committee meets regularly once a month and management never refuses to see it.

# NATAL OIL & SOAP PRODUCTS and NATAL OIL PRODUCTS

These are virtually one factory as they are in the same building and have the same management. We got a figure of 380 workers for the factory but we don't know if this is for N.O.S, N.O.P. or both. We interviewed 15 Africans: 4 from N.O.S. and 11 from N.O.P.

WAGES	Grade	No.of Workers	Wages
	abourers (Grade 3) atchmen (No grade)	1 3	R18,00, R21,00 All R20,00
Over 1 year	Grade 2	3	R19,50, 23,00 22,00
	Labourers (Grade 3)	6 4 x	R21,00, 18,00 19,50
	Labourers (Grade 5)	1	R19,50

Attendance bonus of R2 per week.
There were increases of up to R7 since last year, averaging R3,10.
The workers have a 46 hour week.

#### ANSWERS TO QUESTIONS

YES	NO	
4	11	
st 2	6	(6 didn't know)
9	0	(6 know nothing about it)
5	10	
	THE R. P. LEWIS CO., LANSING MICH.	4 11 st 2 6

What complaints do you have about the firm? All 15 said wages should be increased.

Again the firm doesn't help with transport etc. and there is the same paid leave.

### WORKS COMMITTEE

The Committee's relationship with management and the workers seems very similar to the Quality Products Committee.

# DANA FOODS

There are only two workers in the firm with salaries of R56,00 and R60,00 a month. One had a salary of R40 last year.

#### GENERAL

The firm seems to be more "enlightened" than most in Durban but not very much. There have been no reports of victimisation and the Works Committee seems to deal fairly open with management. In our interview with them they wouldn't tell us much because we wouldn't tell them for whom we were working. They gave us some wage figures from a cost sheet which indicated that African and Indian workers received an averagewage of about R3O. The Personnel Manager said that the PDL was taken into account when deciding wages. The wages for each worker does not necessarily depend in what grade work he does.

There is a factory Doctor who attends to workers at the factory but the firm offers no other medical benefits.

#### POVERTY DATUM LINE

There are at least two PDLs for Durban. One was done by the University of Port Elizabeth and was R78,84 in March 1973. The other was done by the Economics Dept. of the University of Natal and was R110,56 in March 1974.

The Port Elizabeth PDL is rather unscientific (the person who conducted it has admitted this to some extent). This is the PDL used by East Asiatic. The Durban one, on the other hand, has been very scientifically worked out.

Memorandum on assistance to Trade Unions,

1 A trade union should be able to subsist from its own income from members. Only under these circumstances is there continuous pressure on union officials to increase membership, to satisfy and keep existing members, and, in general, to keep in close touch with the shop-floor. Otherwise the union is likely to remain a small body which specialises in issuing press statements, but provides no real service to anybody other than its paid officials. There have been a number of such client-unions in recent South African history.

2 In the early stages of its development a union could benefit from external finacial support, but this support should only be given after some organising initiative has been undertaken by workers in the industry concerned, and it should be limited both in time and in amount. It should also be given on a decreasing sliding-scale, in terms of which the union would immediately have to bear some costs, and at the end of a two to three year period would have gradually taken over total financial responsibility. A guide to the amount needed is given by the annexed memorandum prepared by the Trade Union Advisory and Coordinating Committee. This programme envisages a system whereby aid to existing unions would be rapidly phased out, and these unions would take the responsibility for training organisers for the new unions as they were started.

Given the sprawling configuration of most urban industrial centres in South Africa, transport is a serious problem for union organisers. New unions will not be able to buy their own vehicles, but without their own transport their organising work will be severely hampered. Financial assistance for buying vehicles will therefore be a priority.

least, there will be different unions in each area for each industry. The major industrial areas are widely separated, and it would not be fincially possible to have a powerful central organisation at this stage. Where there are different trade unions for the same industry in different areas, it is obviously desirable that they should keep in touch with one another, or even that they should be formally linked, but in either case they will necessarily operate more or less autonomously.)

- 6. In the field of training there already exists bodies providing the services and organsied roughly as described above. These are the Institute for Industrial Education, which at present confines its activities to Natal, but will extend to Cape Town and Johannesburg next year; and the rban Training Project, which has its headquarters in Johannesburg, and an office in Durban. These two bodies cooperate closely, and offer programmes which are to a certain extent complementary. The IIE provides a basic correspondence course on industrial economics and the principles of trade unionism, while the UTP specialises in shorter, more specialised courses for particular unions. There is some overlap, in that the IIE is also beginning to offer such courses, but there is a great demand for both kinds of courses, and the overlap does not lead to any unnecessary duplication. It is desirable that these two bodies should continue to receive financial support. Financial aid could be usefully supplemented by sending out experts in particular technical fields, such as collective bargaining techniques, the administration of medical aid, pension and benefit funds, and industrial safety, to assist in running specialised intensive courses on these topics.
- 7. The greatest need at present lies in the field of legal aid. In the main centres ther are lawyers who offer free assistance on an informal basis. But full-time professionally staffed legal advice bureaus in each centre are urgently needed. South African factory legislation is relatively advanced and enlightened, but both workers and managers are often ignorant of the law. The Department of Labour is understaffed and cannot keep an adequate check on the observation of legislation. Therefore only strong trade union action with specialised assistance can make sure that the laws are obeyed. The laws with regard to workers' organisation and representation is also very complex, and is likely to lead to much litigation. At present managers seem to be taking advantage of much ignorance of the law to impose the least desirable form of represenatation on workers. It will be particularly important to take care in selecting test cases in such a way that their successful outcome can apply to as many workers as possible.
- 8. Thus we recomend that the major part of any new assistance to african unions in South Africa should be used to set up a legal aid clinic in each centre. Each bureau should be staffed by a full-time lawyer and a typist, and should have sufficient funds to retain an advocate. The work of the bureau should be supervised by a board consisting of a representative appointed by the funding body and one representative of each of the unions open to Africans in the area. Each union should contribute on a proportional basis to the cost of the bureau, and complaints should be processed first by the union staff before being referred to the bureau. This is so that the union itself should handle complaints which can be dealt with direct intervention with management. Complaints from

non-union members should also be dealt with for a small fee. Legal problems not arising from the employment situation should also be dealt with if possible. A further important service which could be associated with the legal aid bureau would be a book-keeping service which could assist union treasurers in keeping their books and organising their finances.

- 9. As regards the funding of these bureaus, it would be important to encourage firms, whether locally or foreign owned, to contribute a certain amount.
- 10. Bureaus should be set up at the very least in the following centres: Johannesburg,

Pretoria,
Durban,
Port Elizabeth,
East London, and
Cape Town.

Bloemfontein and Kimberley should also be considered.

The minimum cost for each bureau would be in the region of R14,000 per annum, assuming that there are lawyers who would be willing to work for low salaries.

Attorney's retainer R500 per month
Typist 150
2 Clerks @ R200 per month 400
Office rent 50
stationery, telephone and equipment 50

approximately = 14,000 per year

There would also be a need for a reserve to cover the cost of employing an advocate for test cases, paying bail and possible fines, and to make it possible to pay for costs in the case of risky but important private prosecutions and test cases.

It should be possib; e to staff such a legal firm with young lawy ers and article clerks willing to work for low wages for a year or two both for reasons of conscience, and also to gain important experience.

Sign important & dinde: Behaland/ hoder courals elected every 3 years by all workers on factory - the means that weaming an have fromthe or that who are not members of the trade union. The represents whole for the trade inter. Often confect between me menters a non-union members. composition chamman, suo chamman. No of meners defend on no of when - the fictory. Bueners of uc take on full-true Jobs for Shritting of Co- determination National Tend - no real co-determination at this level loud Company: should de Committee > 5 mores + 53 darelolder ) 309 day 13 Plantin Councils work pace level - - - o co-determination at this level Just detrain of Wales Councils. Waker Sales ate renformerent geo per and to UC built we themselves not amobiled in the to varior the navagement appointing of the trade una 60- dale mination involves discussions about factory who condition, rage uncreases above the national minimum level agreed upon you the management - amount - The - Francis Diegoo - Tedencal sterson al, Economic de in 1/90% The only cycle where when & factors howards. 40% - The committee for bother to top, working committee do not renely some commication - glow probablem because they are reported gran the workers. no active impluement of where a works of us. backed by trade were , they could be very stone of not want by an three is all and for some order to prefer to unais of desally represented on the plat. They would plant bench is the works commely only be thoused at the soles Council. to sully believed another boy in E The comed be motived at plant like es une of the election of verkanens hand. normally at least 25 elected - end plant. Basic posse is that the verterale are not polected against management

highlisty years the Benderth one projected the design in the told the test of the land of the lan managements agent the working Popular surce finds mining ontitude where con parties mining Another medical yearthate with many many for intended in the implantings inagering and may by made monday members book for all was in the industry entire of non-trade whome - what give 9 that there is the come, 4h and ways did parted being then of the that wellers of the trade well with te me mentere. yes, and so ad tode with menters was tomas menters of the made make - somed ever to be estimated work on the part out by und in the to landle this purblen Challengers 1 reportations vermellerate produced to deprive strikes, with the facto there can be good co-consistion between who we there + where the an amention of relations

#### Trade Unions and Strikes

On the 20 th of October Britain is in free for another big strike. The nation-wide Amalgamated Engineering Union is calling out its one million members. Whatever the outcome, one thing is certain, It will produce a vast outpouring of criticism of Trade Unions in general and of the AEU in particular. In this imagexe era of "images" the Trade Union movement has a bad one, and it is getting worse. Trade Unions are said to be responsible for all Britains ills: they are selfish, dictatorial, irrepossible, inconsiderate of the public and of their own rank and file, they hobble industry through restrictive practices and the yeause inflation by greedy wage claims.

Are they realy that bad? First, what is a main trade union? Some critics paint a picture of doctrinair agitators spending their time keeping workers from doing work that they are only too anxious todo. But a union connot make men strike when they do not want tostrike. Shop stewards or strikers can bring a certain amount of pressure tobear on a minority who refuse to join in (just as employers can, and do, bring pressure to bear on strike leaders). But these pressures are only possible when there is already a majority in favour of striking.

In the long run bother, stewards -- unpaid volunteers who do union work within the factory in addition to their ordinary work -- and full-time unionleaders have to be reelected, and so cannot go completely counter to the wishes of the members. This applies more to the shop steward, who is continually in touch with the amen than it does to the full-time officail. The later whose post also usually comes up for reelection less frequently, can escape almost as far from the control of his electors as can an elected government between elections. But, as with the government, this almost always works in a conservative direction. Bureaucrats are not naturally adventmous. And it is much easier to prevent a strike occurring than it is to force out men who dont want to strike.

In fact 90% of thestkasxin strikes in Britain are unofficial. The rank ande are much more militant than ther leaders are.

But why strike? The most importabint about a strike, and the most often forgotten one, is that it takes two sides to make a strike. It takes somebody making a demand and somebody refusing it. The strikers, who are making the demand, always deem to be the "agressors", but you can only really tell who is to blame if you consider the reasonableness of the demand. Whatever else they strike for , people dont strike for the pleasure of it. For the simple fact is that people work in order to get paid, and went they are on strike they dont get paid. They may get union allowance, but it is small; during the seamens strike the strikers got £3 a week strike pay.

Of course, the employers dontrefuse demands because they enjoydoing so, eiber. Strikes ho hurt both sides. But the employers have a built in advantage in that they have larger reserves andso they can, if the worst comes to he worst, carry on longer without producing than can the workers without earning. And, to come back to"image", they have a built in image advantage too. Although either the workers (wage-demand), or the employers (increase in work intensity) may take the first private step in the the process leading up to the strike, it is always theworkers whatke who take the first public step. So newspapers headline "Seamen Hold Nation To Ransom", but never "Sipowners Hold Nation To Ransom", although they may well be refusing a raise, and thus causing a strike, not because the y cannot afford it, but because they are convinced that a nervous government will come in on their side if they holdout long enough.

What are strikes about? In Britain about half the strikes are not about wages at all. They have to do with questions of organisation and disciple—tea-breaks, work speed, who is todo what job, and so on. A lot of this comes under the heading "restrictive practices". Some so-called restrictive practices revolve about the problem of work intensity. It is, within reason, in the worker's interest

have enough energy left to enjoy his spare time -- while it is in the employer's interest for him to work as quickly as possible. I say "within reason" because this not in the workers interest to work so slowly that that his employer goes bankrupt. Nor is it in his employer's interest to work him so hard that he drops dead. Many conflicts r sult either because the employers try directly to speed up previously accepted work norms, or else because the introduction of new methods and new machines either seems to, or does, require a greater intensity of work.

The other form of restrictive practice at first seems much less justified. This is "featherin-beddin"; the process whereby, for example, me US railwaymen's union was able to force the railway to continue employing coal- shovellerson trains long after they had switched to the use of oil-fired engines. In this way unions protect thir member's jim jobs, but certainly at the cost of social efficiency. On the other hand it is perhaps unreasoable that so me members of an industry should suffer as he result of technical improvered: ments in their industry. Nor is it very reasonble of critics, and especially editorialists, to morally condemn people unwilling to become redundant so as tosacrifice themselves for the national good, when the critics and the nation are unwilling to spread thesacrifice by providing adequate retrain retraining facilitées, sexthet Workers skilled only in he the use of out-of-date machines have to be able to acquire the new skills that theneed. Otherwise, and especially in a period of high unemployment, restrictive practices will certainly increase, however many serm one preaches against them.

of causing inflation by forcig up wages. A rise in wages need not necessarily mean a rise in prices. It could mean a fall in profits or dividends. But as atter of fact it very rarely does. In Britain the ratio of wages to profits has remained more or less constant throughouts century. There is no obvious reason why this ratio should be considered

•

sacrosanct. One might wellask in who b is causing inflation, than; the workers by demanding ligher wages, or the employers by insisting on not cutting dividends?

Apart from this we wage im reased have do have at least one good long-term effect. By ming making wages a relatively more expensive factor of pin production they encourage employers to increase efficiency by mechanising. From this point of view it is arguable that the Labour government's present policy of wage-restraint plus unemployment is tailor-made to prevent any increase in the efficiency of British industry!

Incidentally, wage demans or wage gains are often exaggerated, both by the unionsia, in offer to impress their members, and by the property, in order to shock the public.

A relatively small weeklyincrease, when multiplied by the number of people in the industry, and the period the agreement is to run for, may swell into what seems to the man in the street to be an unreasonably greedy number of millions, but is still in fact a small amount in comprison with the money involved in the whole industry.

within the context of capitalism there are two ways in which one can justify trade unions and strikes. From the point of view of Welfare State continuity of the argued to that the employer has are ponsability of the everyx max within employee has a right to take action if this reponsability is being neglected. On the other hand, in more traditional team terms, it may be said that the employer's only responsability is to himself, and that it his rightto try to make as much money as possible, in any possible way. But then he can hardly blame the worker if the worker tries to use with power he has to a get as much was he can for himself.

A capitalist society a capative society, so it seems worker unreasonable to object when the woker tres to compete too.

This doesn't mean that is unions and strkers are always right.

But they aren't always wrong, either.

4

Hostor At Tours.

Trade Unions and Strikes.

On the 20th October Britain is in for another big strike.

The nation-wide Amalgamated Engineering Union is calling out its

Any strike in the UK was at least one predictable
one million members. Whatever the outcome, one thing is certain,
yesult;
it will produce a vast outpouring of criticism of Trade Unions in
yelevant union
general and of the AEU in particular. In this era of "images"
the Trade Unions movement has a bad one, and it is getting worse.
Trade Unions are said to be responsible for all Britain's ills; they
are selfish, dictatorial, irresponsible, inconsiderate of the public
and of their own rank and file, they hobble industry through
restrictive practices and they cause inflation by greedy wage claims.

Are they really that bad? First, what is a trade union?

Some critics paint a picture of doctrinaire agitators spending their time keeping workers from doing work that they are only too anxious to do. But a union cannot make men strike when they do not want to strike. Shop stewards or strikers can bring a certain amount of pressure to bear on a minority who refuse to join in (just as employers can, and do, bring pressure to bear on strike leaders). But these pressures are only possible when there is already a majority in favour of striking.

In the long run both shop stewards - unpaid volunteers who do union work within the factory in addition to their ordinary work - and full-time union leaders have to be re-elected, and so cannot go completely counter to the wishes of the members. This applies more to the shop steward, wjo is \*\* continually in touch with the men, than it does to the full-time official. The latter, whose post also comes up for re-election less frequently, can escape almost as far from the control of his electors as can an elected government between elections. But, as with the government, this almost always works in a conservative direction. Bureaucrats are not naturally adventurous. And it is much easier to prevent a strike occurring than it is to force out men who dont want to strike

In fact 90% of the strikes in Britain are unofficial. The rank and file are much more militant than their leaders.

But why strike? The most important point about a strike, and the most often forgotten one, is that it takes two sides to make

Boylada and suchtain start

The second difficultyis that of setting prices

The set of the algorithm of the street of th

Are the really that has "High, what is a track unlong of the residence of dectrinairs exitations specifing that the bid has been an expected that workers from holes work that they are only kno englous to an only on the same and on carret make per trains who has up not want to stable. The shewards or strikers can bring a contain mount of pressure to been on a almostly who refuse to join in (just as any) were can, and do, i has pressure to been on strike leaders). The these pressures are only postable when there is already as a carlying.

in the long run both shop stayards - unpaid volunters who to untur vort out the votter be factory in adultion to their ordinary work - and rull-the union leaders have to be re-elected, and so cannot so completely counter to the wisses of the members. This applies more to the shop stayard, who is a continuelly in touch with the men, than it does to the full-time official. The lauth with the seast also evers up for pre-election less frequently, can excause almost as far from the control of the electers as can an elected almost as far from the doubters. Put, as anthe tre represent, this

are not noternally adventueous, And its auch can to person and action with the control of the co

The rank and fills are much more all hitam, than their landers.

For why was direction and its most impostant policy about a series, and the series the make

a strike. It takes somebody making a demand and somebody refusing it. The strikers, who are making the demand, always seem to be the 'aggressors', but you can only really tell who is to blame if you consider the reasonableness of the demand. Whatever else they strike for, people dont strike for the pleasure of it. For the simply fact is that people work in order to get paid, and when they are on strike they dont get paid. They may get a union allowance, but it is small; during the seamen's strike the strikers got £3 a week strike pay.

Of course, the employers don't refuse demands because they enjow doing so either. Strikes hurt both sides. But the employers have a built in advantage in that they have larger reserves and so they can, if the worst comes to the worst, carry on longer without producing than can the workers without earning. And, to come back to 'image', they have a built in image advantage too. Although either the workers (wage-demand), or the employers (increase in work intensity) may take the first private step in the process leading up to the strike, it is always the workers who take the first public step. So newspapers headline "Seamen Hold Nation to Ransom" but never "Shipowners Hôld Nation to Ransom", although they may well be refusing a raise, and thus causing a strike, not because they cannot afford it, but because they are convinced that a nervous government will come in on their side if they hold out long enough.

What are strikes about? In Britain about half the strikes are not about wages at all. They have to do with questions of organisation and discipline - tea breaks, work speed, who is to do what job, and so on. A lot of this comes under the heading "restrictive practices". Some so-called restrictive practices revolve about the problem of work intensity. It is, within reason, in the worker's interest to work as relaxedly as possible - even if only so as to have enough energy left to enjoy his spare time - while it is in the employer's interest for him to work as quickly as possible. I say 'within reason' because it is not in the worker's interest to work so slowly that his employer goes bankrupt. Nor is it in his employer's interest to work him so hard that he drops dead. Many conflicts result either because the employers try directly to speed up previously accepted work norms, or else because the introduction of new methods and new machines either seems to, or does, require

greater intensity of work.

The other form of restrictive practice at first seems much less justified. This is "feather-bedding" - the process whereby for example, one US railwaymen's union was able to force the railway to continue employing coal shovellers on trains long after they had switched to the use of oil-fired engines. In this way unions protect their members' jobs, but certainly at the cost of social efficiency. On the other hand it is perhaps unreasonable that some members of an industry should suffer as the result of technical improvements in their industry. Nor is it very reasonable of critics, and especially editorialists, to morally condemn people unwilling to become redundant so as to sacrifice themselves for the national good, when the critics and the nation are unwilling to spread the sacrifice by providing adequate retraining facilities. Workers skilled only in the use of out-of-date machines have to be able to acquire the new skills that they need. Otherwise, and especially in a period of high unemployment, restrictive practices will certainly increase, however many sermons one preaches against them.

The other major sin of which unions are accused is that of causing inflation by forcing up wages. A rise in wages need not necessarily mean a rise in prices. It could mean a fall in profits or dividends. But as a matter of fact it very rarely does. In Britain the ratio of wages to profits has remained more or less constant throughout this century. There is no obvious reason why this ratio should be considered sacrosanct. One might well ask who is causing inflation then; the workers by demanding higher wages, or the employers by insisting on not cutting dividends?

Apart from this wage increases do have at least one good long-term effect. By making wages a relatively more expensive factor of production they encourage employers to increase efficiency by mechanising. From this point of view it is arguable that the Labour Government's present policy of wage-restraint plus unemployment is tailor-made to prevent any increase in the efficiency of British industry!

Incidentally, wage demands or wage gains are often exaggerated, both by the unions, in order to impress their members, and by the employers, in order to shock the public. A relatively

small weekly increase, when multiplied by the number of people in the industry, and by the period the agreement is to run for, may swell into what seems to the man in the street to be an unreasonably greedy number of millions, but is still, in fact, a small amount in comparison with the money involved in the whole industry.

Within the context of capitalism there are two ways in which one can justify trade unions and strikes. From the point of view of Welfare State capitalism it can be argued that the employer has a responsibility to every member of his factory, and that the employee has a right to take action if this responsibility is being neglected. On the other hand, in more traditional terms, it may be said that the employer's only responsibility is to himself, and that it is his right to try and make as much money as possible, in any possible way. But then he can hardly blame the worker if the worker tries to use what power he has to get as much as he can for himself.

A capitalist society is a competitive society, so it seems unreasonable to object when the worker tries to compete too.

This doesn't mean that unions and strikers are always right. But they aren't always wrong either.

- 3. However, it is important to distinguish between the basic running costs of the union and the costs of ancillary services required by the union. The union requires training for its shop stewards and executive members. Much of its work will be taken up with handling workers' complaints, and this will often require legal advice, and not infrequently will require legal action. Both training and legal aid will be costly. It is obviously desirable that these services be available on a common basis to a number of unions. Financial aid offered to unions, therefore, should be used to set up such ancillary services.
- 4. These services would also help the unions to provide important benefits for their members, and to encourage unionisation, but at the same time they would not remove the incentive to the union officials to build up membership in order to ensure the financial strenth of the union.
- 5. Also, assistance of this type would be able at least partly to avoid problems arising out of inter-union conflict. In several centres there already more than one union appealing, in theory at least, to the same constituency. This is obviously highly undesirable, but in this situation it must be left to the workers to decide which of the two unions they wish to support. It must not be decided by a foreign funding body. This can only be avoided if a common service is offered to all unions in an area. A body providing legal aid or training could be supervised by a board representing all the relevant trade unions in an area. (In South Africa, it is probable that for the time being at

/ 2 ....

In the 20th of Delole Britain is
in for his another his almose, the
AEV is alling out II. It, menters. Wheleve
The outcome, one thing is contain It
will produce a vast outfour of criticism
of the AEV in particular or This is queen!
In this error of "major" the The numeral
has a had one, it is getting house. This
are sid to be responsible for all 11 Km
when his selfish distance investments,
to be selfish distanced inestouchly,
incomidents of the public, of the next
of the menter, to hobble underly with
a nest intire predices, a to meete inflation
hy overlands wage claim.

are they weally that had? Fint, which are union? Some of their cuities talk as though the min are dictational hadies which ofend their time healing works from doing the month they are only too ansions to do. But min out made men thinks when they don't would to shike thinks or shall have a forget of prephological premiums to hear on a minority who refuse to poin a shrike, (just as an enfloyer can a do him memes to hear on a minority who refuse to hear on a minority who refuse to be point a shrike, (just as an enfloyer can a do him memes to hear on thinks leaders). But these premiers an only work when there is dready and which when who had a had a hundred and which in the

in for his and and by links, The HEU is calling out It is mention. Whatever the outcome one thing is contain It will produce a vast outfour of criticism of the AEU is particular to TUS in quant. On this eva of mayor the TU moment has a had one, it is getting wasse. TUS are aid to be responsable for all UKS who has be selfish, dielatourid, wireshought inconsiderable of the public, of the mention of the mention, to hathle whenhy with a restrictive purchies? I to wester inflation has overthous wage claims.

are they nearly Heat wad? First what are union? Some of their cuities tells as though the main are dictational hadies which afend their time beefing workers from doing the mark they are only too anxious to do. But main can wake men timbe when they don't would to shike. Stinbers or shall stewards can drong of course, him a variety of psychological presumes to hear on a mismily who refuse to him presumes to hear on a mismily who refuse to him presumes to hear on a mismily who refuse to him presumes to hear on a mismily who refuse to him presumes to hear on thinks landow). But these presumes can only work when these is bready in favour of stricky. In the

do the union organization in the factory in addition to bear negular work. I full time union leadern have to be neelected, it so commit go completely comber to the misters of the vante. file. The afflier particularly to the Mot hemand, who are continually in touch with bee men. They make a shoot should can containly exact a latal influence, but it is the (domentie) influence of persuasion, make Heron on allowidanion influence. The union Official, whose post comes of for neclecturing len frequently, , who doesn't work in the factory, can on the other hand, encla almost as for from the combred of his electrons as can unpolitical part elected Government between election. But this almost always works me a consermative many. Runements are not substituted and it is much execute sometimes. to menent a skrike occurry them it is to force and men who don't would be thinke.

are malficial, tend in, without much random when much and file one much more willows them the leaders.

But why hinte? The most infortant point about a strike, a time wast often foregother one, is that it takes two sides to make a strike. It takes somebody maliza demand a somebody relief to the striker, who refusing the demand all the strikers, who we make a light demand, always then to be in

the position of agreement, but one can only neally tell who is to blace of your consider the nearendlement the lement whatever also that white for, people don't trike for pleasure. For the simple fact is that people work in order to get paid, a when they are an trike they don't get paid. They may get a mion allowers, but it is small; dury the seament shribe in 1966 they shribers get \$3. week shribers get.

of course, the anglower don't refuse the strike demands for pleasure when Strike hunt both rides. But the employers have a huiltin mendage, in that they have larger resemes a ve con? I kno many comes to the worst, comy our larger withhout producing then the workers can willhout earning. and, to come hade to "image", they have huilt un advaktage in minge two although either the workers (myelemand) or the employer (de increase in work intensity) may take the first pluniste teh in the procen leading of to the tribe, it is alwest the markers who take the first public step. So neursbafars beading " metalmorden hold nation to noursome", but never a Shiponner hold nation to nausome? Malangha tenong many well he refusing a waise, a thur couring the struke not-because they and offered to hul-because they one commed that a menuans government with come in on their ide if they hold and long enough.

allal and thinker about? In Britain about half the truber are not about mages at all. They deal me are over question. of organisation a discipline - tea breaks, spead of work, who is todo what job, and noon. a lat of this comes under the heading - restructure proedices? Some no-called - mesticline practices mendre about the problem of work intensity. It is, within neason, in the workers interest to work as relaxedly as parille - even if only so as to have mongh energy left to engage his lessime time - while it is in the angloyer's whereit for him to work as quickly as poulle (9 say " within reason" because it is not in the working interest to work so douby that his employer goes boundangly nor in his employers interest to work him so had that he drufts dead!) Is many conflicts would either because the employens try to speed directly to speed up premary recepted work nommer, ar else hereuse the introduction of new methods e new machier either does, or seems to, nequire a queater intensity

The other form of next incline produce at first seems much ben pishified. This is - feather hedding; here process whereby, for example one US reilumpmens wie has was able to fonce the railway to employ a coal hondler for every train long after they had mittaled to using ail-fixed engines. In this way among product their manhers jobs plant certainly at the cost of social efficiency. On the other

hand it is partial unreasonable that some account of technical informements in the interpretation of an independent of antities, a enfantly editionialists, to morally cander people unnitly to become reduced, who to recipies themselves for the national good, when they have in a sequely adequate national facilities, no that works adequate nationing facilities, no that works shilled in the use of out of date made on get now the near bills they need. An a period of high unenfloquent like the weeks, restrictive produces with arbandy weeks, restrictive produces with arbandy meners.

among all their alter sins, unions one neared of course inflation by forcing up mages. a nise in mages need not necessarily mean a mise in prices. It could mean a fell in profits or dividends. as a matter of fact it very vonely does. In UK the natio of wages to profits has remained more or len stable throughout blus century. But there is no alwiour neason why the wesent natio hadd be considered racrosomet. One might well ask who is carried inflation, then: the workens hydramandy higher mager, or the employers by insisting on blein not inthing dividends But afout from this mage ineverses de have at least one good long town effect. By mading mages a nelatively more expensive factor of production they encourage employers to increase efficiency by mechanising

the telen government present policy of wage marked to manuflaquent is taken made to present our increase in the officiency of Butake industry! I constitutedly make demand on gain one often secapended bethe by mission, to indust the public it meals the public it meals for the public it meals for the period meals public in the industry and the period the agreement of the industry and the period the agreement of the industry and industry, which strikes the man of the break as obnormally greatly but tall in factor, thing amount in confinion with the

Wiklin the contest of capitalism telene are two ways in which one might ting to justify remiber TUR. From the paint of view of Welfone State capitalism it-can be arqued tent the employer has a responsability to every me member of his freting I tend the simployee has a might to take action if this responsibility is him neglected. On the obline hand, in more traditional terms, it my be raid that the employers andy verforsability is to humself ethel it is his night to try to make as much as pomble, in any pomble weny. But then he can hadby blace the menher if he tries to use what pamer he has to mbe as much as possible for himself. a capitalent southy is a combatitive society, no it seems unreasonable to object when the morber times to compete two hump wrong with.

## THE POLITICS OF MIGRANT LABOUR

Mam not going to spend time talking about the suffering caused by South Africa's system of forced migrant labour;. If you do not know about that by now then you are incapable of learning.

This seminar is about the politics of migrant labour. I want to use my 20 minutes to make two points:. The first point is that the system of migrant labour is not something which grew up by accident. It was created by political action by the white holders of power.

The second point is that the policy of homeland independence cannot hope to solve the political problem of migrant labour.

So I want to begin by talking briefly about the origins and purpose of the system of migrant labour. Some people seem to think that it started as follows: They think that whites came into uninhabited areas of South Africa and developed them. The Blacks living in the neighbouring areas saw how nice life was in thexdeveloped areas, and they began to stream voluntarily in to look for jobs. Because they are foreigners they naturally cannot expect the same rights as native white South Africans. But anyway they benefit from the privilege of being able to work in the industries created by the whites, and then they can return to live in their own countries.

Now this is of course nonsense. White fontrol wasimposed over the whole of South Africa by military conquest. Africans were depMuch of the Africans land was taken away from them. This waz doen for two reasons. Firstly it was so that white farmers could have the land. But the second reason was just as important. It was done so that the africans would not have enough land and so would be forced to work for the whites. Africans did not come

Most africans do not come voluntarily into the white areas. They were forced to do so by a conscious policy of land alenation, ataxation. Development in the the treserves and the treserves and underdevelopment in the reserves is not produced by we had a hard work and black laziness.

And it was not out ofkindness that the africans were left with 13% of the land, instead of having it all taken away. It had two big advantages for capitalists. The first advantage was that while workers had some land in the reserves they could be paid wages below subsistence level. The reserves were designed in such a way that themen were forced to work, but their familiew could produce some food in the reserves. Wages could be lower and profits could be higher.

The second advantage was that the system of compounds and pass laws made it much easier to control african workers and to prevent them from organising tradeunions. This also helped to keep down wages.

1.	It can sell shares, borrow money, or reinvest its profit. Ingadayisa amashezi, ingatsheleka imali, noma ifake izinzuzo zayo ebhizinisini iyizalanise.		
2.	We call it the company's Liabilities. Siyibiza ngokuthi ama Liabilities enkampani.		
3.	They are a part of its Fixed Assets. Ayingxenye yama Fixed Assets ayo.		
	Sabacu imishini esetahenziawa yinkampani iyingkenye yamaiiked asaeta enkampani noma yingkenye yemacurrent asaeta?		
	3. Are the machines which the company uses part of the company's fixed assats or part of the current		
	. What do we call all the money which the company cwes? Siyibiza ngoluthi iyini yonke imali ekweletwa yinkampani?		
	1. What are the three main ways in which a company can get the money which it needs?  Yiziphi izindlela ezintathu ezisemgoka inkampanı engathola ngazo imali eyidingayo?		

QUESTIONS & NOTES/INIBUZO NAMANOTHI:

Answer/Impendulo:

so the homelands and the mmigrant labour xyxtemx and the reserves are acentral part of the economic system which has permitted agreat increase in the wealth in the control of the whites. Blacks are forced to work for low wages in whitexerexextex the so-called white areas to produce wealth which is owned by whites and which is taxed by the white government to pay essentially for services to whites.

This is what South African politics is about, and this is what the politics of migrant labour is about. It is not about whether can marry Mr Vorster's daughter or about whether can eat in a restaurant, or about whether Afrikaans culture will survive. These are just pieces of nonsense which havebeen invented by white peliticians to obsdure the real issue. The real issue is whether the whites will continue to monopolise South Africa's resources, and whether they will continue to control the wealth produced in large part by black labour.

It will be obvious from what I have just said that the policy of separate development and independent black bantus tans can never solve the proble. The principle of separate development is that the blacks can never have any rithe right to share in control over the commonly produced wealth of South Africa. Migrant labour and separate development are virtually identical. The white-controlled area will benefit from the productive activity of black workers. The homeland governments will be expected to lok after those who arenot productive: the children and the old, and the sick. The whites get all thebenefits xx with none of the responsibilities.

All but one of the homeland leaders have rejected the idea of homeland independence. Most have, like Chief Buthelezi,/that they se separate development in practice with the aim of overthrowing it in practice. Principle Theinstitutions of separate development offer a temporary channel through which black leaders can put their demand for a share in power and wealth. But the point is that separate development itslef offers no real power. At the meeting with the Prime Minister last month, the homeland leaders could ask for things, but they could not bargain.

Cheif Buthelezi warned of the possibility of civil disobedience and disruption of se vices. This warning must be taken very seriously. It must be remembered that there are already many blacks who are disillusioned with the small gains made so far by the homeland leaders. Blacks have great potential power. Power can be prestring of two ways. Take the example of workers in a factory with the right to strike. They have power and the managers know that they have power. On this basis they connegotiate an agreement wit out actually having to use that power. But when management reruse to admit that the workers have any power, then they are forced to use it. A recognition of power leads to negotiation. A refusal to recognise power leads to conflict.

CHECTTONE	C. 3700	CC/THITDITTO	NTT 857 777	TITLE .
QUESTIONS	O( 1707	PO THITBURG	TAME TATAL	31111:

QUESTIONS & NOTE	S/IMIBUZO NAMANOTHI:
	the company pay to the shareholders?
	the company pay to the government? a intela engakanani kuhulumeni?
The state of the s	d the company save to pay for machinery that was wearing out?
from? Lenkampani yenza	e an extra profit this year, apart from the ordinary profit from selling its ou see from the Income Statement what that extra profit was, and where it came inzuzo engaphezulu kulonyaka, ngaphandle kwenzuzo ejwayelekile etholakele ngokudayis Ungabena kulesitatimente semali engenayo ukuthi leyonzuzo engaphezulu yaba yimalini kuphi?
	专为"生"。
The state of the s	1. R384 800 2. R323 579 3. Depreciation = 595 043 ·/ Okudlekile = 595 043 4. The company sold a subsidiary company, and made a profit of R560 180. 4. The company sold a subsidiary company, and made a profit of R560 180.
	Answers/Izimpendulo:

Managers cause strikes by refusing to recognise the power of the workers.

Governments cause revolutions by refusing to recognise the power of the people.

I am not trying to say that some sort of total revolution is likely tomorrow.

What I am saying is that without any institutions through which bargaining

over the issues of power and wealth can take place a society is inherently

unstable.

Nobody wants widespread unrest and social conflict. We would all prefer a negotiated settlement. But the possibility of negotiation presupposes a recognition that South Africa is one country in to which all its inhabitants have equal rights. But this meand that the system of migrant labour is not just one political issues among many others. It is the core of the whole problem. Migrant labour expresses in the clearest possible way the fact that in South Africa him Africans are not citizens. They are merely objects to be used by whites for their own convenience.

The point is this. Negotiation presupposes a recognition on the part of the white government that blacks have rights in South Africa. But once they recognise this they must at the same time recognise that migrant labour is unacceptable.

So migrant labour is and will remain a central cause of social and political conflict and instability.

I have been invited here to speak as a trade unionist, not as a politician. So

I am not going to talk about the problems of political strategy and tactics

r= facing the black peoples at the moment. Instead I want to conclude by talking about the role of trade unions in the present situation.

Here I want to make two points. The first point is that some people argue that migrant workers are not ready for, or not intersted in trade unions. But this is nonsense. A migrant worker is not a farmer who comes to the coty for a short time to earn extra cash. A migrant worker is a worker who is forced to return periodically to a small patch of land which can never support him and his family. He is a worker and he has basically the same needs and interests as other workers. Our experience is that migrant contract workers are just as interested in trade unionism as areother workers. The only difference is that they are even more vulnerable than other workers to victimisation by management. But this is scarcely an argument against giving them tradeunion rights.

Thesecond point I want to make is that a trade union is not a political party.

But it is concerned with power. The purpose of a trade union is to give the workers more power in determing what will happen to the wealth which they produce.

That is, trade union rights can be an important in South Africa.

That is, trade union of political institutions in South Africa.

This fact has two important consequences. Firstly, those homeland leaders who are really working for change inSouth Africa must fully support the trade unions. Secondly, the two main white opposition parties in South Africa both claim to be working towards a shared South Africa. We know that most white businessmen in South Africa support one or the other of these two parties. When we hear these parties calling for change, and yet find their supporters refusing to negotiate with african unions, we begin to foubt the sincerity of these parties themselves. The point is that it is not enough for the united Party and the Progressive Party to call for the law to be changed to recognise african unions. African unions can be recognised immediately, witout any change in the law. These parties must campaign to get businessment to recognise and negotiate with unions immediately.

By doing this the white opposition parties can help to bring about an important change in South Africa now, without waiting for a change in government. They can also missing show to black South Africans that they are really sincere in wanting to share pwoer.

To return to the question of migrant labour. I do not suggest that trade unions can by themselves solve the problem of migrant labour. But they cando two things. Firstly through trade union organisation migrant workers can improve their wages and working conditions. The improvements which they can bring about by themsel wes in this way are much more significant that anything which can be achieved by charity work from outside.

Secondly trade union organisation can help to change the whole political climate and the balance of power in South Africa. Trade unions can change the power relations in the factories. And at the same time they can produce trained and competent working class leaders and organisers who can help to make the trade unions a force in the society as a whole.

Migrant labour is a workers problem. The solution to the politics of migrant labour is intimately connected with the growth of worker organisations.

Richard Tune 1974/5!

South Africa's system of forced migrant labour did not grows up by accident; it was created through political action by the white holders of power, and the policy of homeland development they have created cannot hope to solve the political problems of this system.

Zazaxneovite

The system originated in the imposition of white control over the whole of South Africa by military conquest.

Much of the African's land was taken away from them -- fort two reasons -- so that white farmers could have land, and so that Africans would not have enough land and be forced to work for the whites.

Most Africans did not come into the white areas voluntarily. They were forced to do so by a conscious policy of land alienation and taxation -- development in the white-controlled areas and underdevelopment in the reserves is not produced by white hard work and balck laziness.

Richard Turne

THE POLITICS OF MIGRANT LABOUR.

am not going to spend time talking about the suffering caused by South Africa's system of forced mi grant labour. If you do not know about that by now then you are incapable of learning.

This sem inar is abo jut the politics of migrant labour. I want to use my 20 mins. to make two points. The first is that the system of migrant labour is not something which g rew up by accident. It was created by political action by the white holders of power.

The second p o i nt i s that the policy of homeland independence cannot hope to solve the p olici cal problem of migrant labour.

So I want to begin by talking briefly about the origins and purpose of the system of migran t lab our. Some people seem to think that it started as follows: they think that whites came into uninhabited areas of South Africa and developed them. The blacks living in the neighbouring areas saw how nice life was in the developed areas, and they began to stream voluntarily in to look for jobs. Because they are foreigners they naturally cannot expect the same of ghts as native white South Africans. But anyway they benefit from the privilege of being able to work in the industries created bymx the whites, and then they can return to live in their own countries.

Now this is of co urs e, nonsense. White control was imposed over the whole of South Africa by mili tary conquest. Much of the Africans land was taken away from the m. This was dens for two reasons. Firstly it wasso that white farmers could %ix have land. But the second reason was just as important. It was done so that the Africans would not have enough land and so would be forced to work for the whites. Most Africans do not come voluntarily into the white areas. They were forced to do so by a conscious policy of land alienation and taxation. Development in the white-controlled areas and underdeve lopment in the reserves is not produced by white hard work and black leziness.

And it was not out of kindness that the Africans were left with 13 of the land, instead of ha ving it all taken away. It had two big advantages for capitalists. The first advantage was that while workers had some land in the reserves they could be paid wages below subsistence level. The reserves were designed in such a wey that the men were forced to work, but their families could produce so me food in the reserves. Wages could be lower and profits early be higher.

The second advantage was that the system of compunds and pass laws made it easier to control Afri can workers and a prevent them from organising trade unions. This also he lped to keep down wages. So the homelands and the migrant labour and the reserves are a central part of the economic system which has permitted great increase in the wealth under the control of the whites. Blacks are forced to work for low wages in the so-called white areas to produce wealth which is owned and which is taxed by the white government to pay essentially for services to whites.

This is what South African politics is about, and this is what the politics of mi grant lab o ur is about. It is not about whether I can marry Mr Vorster's daugh ter, or a blout whether I can set in a restuarant, or about whether Afrikaans culture will survive. These are just pieces of nonsense which have been invented by white politicians to obscure the real issues. The real issues whether the world have been will continue to monopolise South Africa's resources, and whether they will continue to control the wealth produced in large part by black labour.

It will be obvious from what I have just said that the policy of separate development and independent black bantustans can never solve the problem. The principle of separate development is that the blacks can never have any right to share in the control over the commonly produced wealth of South Africa. Migrant labour and separate development are vibtually identical. The white-controlled area will benefit from the productive activity of black workers. The homeland governments will be expected to look after those who are not productive; the children and the old and the sick. The whites get all the benefits with none of the responsibilities.

All but one of the homeland leaders have rejected the idea of homeland independence. Most have, like Chief Buthelezi made it clear that they use separate development in p\_ra\_ctice with the aim of overthrowing it in principle. They claim institutions of separate development offer a temporary channel through which black leaders can put their demand for a share in power and wealth. But the point is that sep\_arate development itself offers no real power. At the meeting with the Prime Mi\_nister last month, the homeland leaders could ask for things, but they could not bargain.

Chief Buthe lezi warned of the possibility of civil me disobedience and disruption of services. This warning must be taken very seriously. It must be remembered that there are already many blacks who are disillusioned with the small gains made so far by the homeland leaders.

Blacks have great potential power. Power can work in one of two ways. Take the example of workers in a factory with the right to strike. They have power and the managers know that they have power. On this basis they can negotiate an agreement without actually having to use that power. But when management refuse to admit that the workers have any power, then they are forced to use it. A recognition of power leads to negotiation. A refusal to recognise power leads to conflict.

Managers cause strikes by refusing to recognise the power of the workers. Governments cause recognise to recognize the power of the people.

I am not trying to say that some sort of total reveletion is likely tomorrow, but What I am trying to say is that without any institutions through which bargaining over the issues of power and wealth can take place, a society is inherently unstable.

Nobody wants widespread unrest and social conflict. We would all prefer a negotiated settlement. But the possibility of negotiation presupposes a recognition that So uth Africa is one country to which all its inhabitants have equal rights. But this means that the system of migrant labour is not just one political issue am ong many others. It is the core of the whole problem. Migrant labour expression the clearest possibel way, the fact that South African Africans are not citizens in South Africa. They are merely objects to be used by whites for their own convenience.

The point is this. Negotiation prosupposes a recognition on the part of the white gover nment that blacks have rights in South Africa. But once they recognises white gover nment that blacks have rights in South Africa. But once they recognises white gover nment that blacks have rights in South Africa. But once they recognises white gover nment that blacks have rights in South Africa. But once they recognises white gover nment that blacks have rights in South Africa. But once they recognises white gover nment that blacks have rights in South Africa. But once they recognises white gover nment that blacks have rights in South Africa. But once they recognises white gover nment that blacks have rights in South Africa. But once they recognises white gover nment that blacks have rights in South Africa. But once they recognises white gover nment that blacks have rights in South Africa. But once they recognises white government labour is unacceptable. So mig rant labour is and will remain a central cause of social and political conflict and instability.

I have been invited here to speak as a trade unionest, not as a politician. So I am n ot going to t alk about the problems of political strategy and tactics facing the b lack peoples at the moment. Instead I want to sonclude by talking about the role of trade unions in the present situation.

Migrant labour is a workers' problem and the solution to the politics of migrant labour is intimately connected with the growth of worker organisations.

Some people argue that migrant workers are not ready for, or not interested in, trade unions. This is nonsense.

A migrant worker....

of migrant labour, but through trade union organisation the workers can improve their wages and working conditions. The improvements they can bring about for themselves in this way are far more significant than gains than anything which can be achieved by charity work from outside.

Trade unions are not political parties ....

This has two important consequences ....

And, the two main white opposition parties ....

By doing this the white opposition parties ....

Trade union organisation can help to change the whole political climate and balance of power in South Africa. Trade unions can change the power relations ni the factories and at the same time they can produce trained and competent working class leaders and organisers who can help make trade unions are a force in society as a whole.

ends

A what is the role of trade unions in this situation?

He I want to make I wo points. The first point is that some people argue that mgrant workers are not ready for, or not interested in, trade unions. But this is posense. A migrant worker is not a farmer who comes to the city for a short time o earm extra cash. A migrant worker is a worker who is forced to return periodically to a small patch of land which can never support him and his family. He is a worker and has basically the same needs and interests as other workers. experiences is that migrant contract workers are just as interested in trade unionism as a re other workers. The only difference is that they over more vulnerable than other workers, to victimization by management. But this is scarcely an argument against giving them trade union rights.

A Trade unions are The serond point I went to make is that a trade unionsid not a political party. But 1 is conc erned with power. This purpose of a trade union is to give the w o rkers more power in determining what will happen to the wealth they produce. This means that while trede unions are not directly concerned with the question of government powers, they can play an important part in altering the overall balance of power between the different classes in South Africa. +) African trade unions be legally recognised by the state, or they min force employers to recognisce t hem directly. In either case a valuable negotiating channel will have been set up which will ease social tensions. That is trade union rights can be an important intermediate step in solving the problem of political institutions in South Africa.

This fact has two important consequences. First, those homeland leaders who are really working for change in South Africa must fully support the trade unions.

Ser only the two main white opposition parties in South Africa both claim to be w ork in g towards a shared South Africa. We know that most white businessmen in S o uth Africai ca support one or the other of these two parties. When w e hae ar the se parties calling for changem, and yet find their supporters refus i ng to ne g otiate with african trade unions, we begin to doubt the sincerbty of these parties themselves. The point is that a it is not enough for the United Party and the Progressive Party to call for the law to be change d immxe d i a xxxelyxxxvitheutxanyxehangexinxthexlawxx to recognise african tra de unions. A fri con trede unions muet be recegnised immediately, without any change in the 1 aw. These parties must campaign to get busi nessmen to R negot i at e with and recognise Black unions immediately, without any change in the

By doing this the white opposition parties can help to bring about an important change in South Africa now, without waiting for a change in go vern ment,. The y can also show to black South Africans they a they are rejacily sincere in wanting to share power.

To return to the question of migrant labour. I do not suggets that trade unio ns san by th emselves solve the problem of migrant labour. But they can do two things. Firstly through trade union organisation migrant workers ca n im pro ve th eir wages and working conditions. The improvemnts which they c an br in g a b ou t by themselves in this way are much more significant than any thi ng w w h i ch can be achieved by charity work from outside.

S ec ondly, trad e union organisation can help to change the whole political cli m a te a nd t h e balance of power in South Africa. Trade Unions can change the p ow erre lations in the factpries. And at the same time they can produce tr ain ed a n d co mpetent working class leaders and organisers who san help to make tar de un ions a froce in the society as a whole.

Mi gra nt labour is a workers' problem. The solution is to the politics of migrant labour is inti mately connected with the growth of worker organisations.

HAROLD B; NXAS ANA. Institute FOR Industrial Educa Lion

4, February 1974. I Midrad Tune